Registered Office: Sun Pharma Advanced Research Centre, Tandalja, Vadodara - 390012.

Corporate Office: Sun House, CTS No. 201 B/1, Western Express Highway, Goregaon (E), Mumbai - 400063 Tel.: +91 22 4324 4324.

CIN: L24230GJ1993PLC019050, Website : www.sunpharma.com

Statement of Unaudited Consolidated Financial Results for the Quarter and Half year ended September 30, 2024

						(₹ in Million)
		Quarter ended		Half Yea	Year ended	
Particulars	30.09.2024	30.06.2024	30.09.2023	30.09.2024	30.09.2023	31.03.2024
	Unaudited	Unaudited	Unaudited	Unaudited	Unaudited	Audited
I Revenue from operations						
a. Revenue from contracts with customers	132,642.2	125,245.1	120,031.1	257,887.3	237,882.6	477,584.5
b. Other operating revenues	271.7	1,282.4	1,893.0	1,554.1	3,449.9	7,384.0
Total revenue from operations (I)	132,913.9	126,527.5	121,924.1	259,441.4	241,332.5	484,968.5
II Other income	3,540.0	5,325.5	2,936.1	8,865.5	4,980.5	13,541.9
III Total income (I+II)	136,453.9	131,853.0	124,860.2	268,306.9	246,313.0	498,510.4
IV Expenses						
Cost of materials consumed	16,387.2	15,570.1	16,654.5	31,957.3	35,179.4	69,043.3
Purchases of stock-in-trade	8,751.0	9,974.3	10,068.2	18,725.3	16,867.8	34,661.5
Changes in inventories of finished goods, stock-in-trade and work-in-progress	1,803.8	1,209.9	1,148.2	3,013.7	3,405.4	2,921.3
Employee benefits expense	24,777.0	24,546.2	23,643.6	49,323.2	47,664.0	94,290.6
Finance costs	691.7	615.4	492.9	1,307.1	1,301.7	2,384.7
Depreciation and amortisation expense	6,259.1	6,551.3	6,328.2	12,810.4	12,841.4	25,566.4
Other expenses	43,086.2	38,646.3	38,274.9	81,732.5	72,783.9	154,181.8
Net (gain) / loss on foreign currency transactions	(1,280.9)	504.5	340.9	(776.4)	320.5	(361.3)
Total expenses (IV)	100,475.1	97,618.0	96,951.4	198,093.1	190,364.1	382,688.3
V Profit / (loss) before exceptional items and tax (III-IV)	35,978.8	34,235.0	27,908.8	70,213.8	55,948.9	115,822.1
VI Exceptional items (Refer Note 4)	-	-	-	-	3,228.7	4,943.2
VII Profit / (loss) before tax (V-VI)	35,978.8	34,235.0	27,908.8	70,213.8	52,720.2	110,878.9
VIII Tax expense/(credit)	5,672.1	5,522.5	3,901.0	11,194.6	8,582.0	14,394.5
IX Profit / (loss) for the period before share of profit / (loss) of associates	30,306.7	28,712.5	24,007.8	59,019.2	44,138.2	96,484.4
and joint venture (VII-VIII)						
X Share of profit / (loss) of associates and joint venture (net)	66.6	(107.4)	(156.8)	(40.8)	(230.7)	(384.1)
XI Net Profit / (loss) after taxes and share of profit / (loss) of associates and	30,373.3	28,605.1	23,851.0	58,978.4	43,907.5	96,100.3
joint venture but before non-controlling interests (IX+X)						
Non-controlling interests	(28.3)	248.9	95.9	220.6	(73.0)	336.5
XII Net Profit / (loss) after taxes, share of profit / (loss) of associates and join venture and non-controlling interests	t 30,401.6	28,356.2	23,755.1	58,757.8	43,980.5	95,763.8
XIII Other comprehensive income (OCI)						
a. (i) Items that will not be reclassified to profit or loss	(132.3)	381.5	(275.9)	249.2	2,922.4	7,346.6
(ii) Income tax relating to items that will not be reclassified to profit or loss	47.8	(119.6)	93.6	(71.8)	129.2	(861.1)
b. (i) Items that may be reclassified to profit or loss	4,266.4	205.1	2,207.0	4,471.5	1,295.2	5,026.7
(ii) Income tax relating to items that may be reclassified to profit or loss	(4.4)	(53.1)	167.8	(57.5)	12.4	(90.9)
Total other comprehensive income (a+b) (XIII)	4,177.5	413.9	2,192.5	4.591.4	4.359.2	11,421.3
XIV Total comprehensive income for the period (XI+XIII)	34,550.8	29,019.0	26,043.5	63,569.8	48,266.7	107,521.6
Attributable to:	. ,		-,	,	-,	- ,
- Owners of the Company	34,449.0	28,789.4	25,573.3	63,238.4	47,893.8	106,177.0
- Non-controlling interests	101.8	229.6	470.2	331.4	372.9	1,344.6
	101.0	225.0	470.2	001.4	072.0	1,044.0
χγ Paid-up equity share capital - face value ₹ 1 each	2,399.3	2,399.3	2,399.3	2,399.3	2,399.3	2,399.3
XVI Other equity	2,000.0	2,000.0	2,000.0	2,000.0	2,000.0	634,268.2
XVII Earnings per equity share of ₹ 1 each (not annualised for quarters)						034,200.2
₹ (Basic)	12.7	11.8	0.0	24.5	18.3	39.9
₹ (Diluted)	12.7	11.0	9.9 9.9	24.5 24.5	18.3	39.9
See accompanying notes to the unaudited consolidated financial results	12.7	11.0	9.9	24.0	10.5	59.9
Research and development expenses incurred (included above)	7,628.3	7,761.9	7,559.6	15,390.2	14,241.8	31,277.0

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Unaudited Consolidated Statement of Assets and Liabilities

Particulars	As at 30.09.2024	(₹ in Million) As at 31.03.2024	
	Unaudited	Audited	
ASSETS			
(1) Non-current assets			
(a) Property, plant and equipment	100,982.1	101,923.	
(b) Capital work-in-progress	11,501.2	11,077.	
(c) Goodwill (Net)	87,711.9	85,689.	
(d) Other intangible assets	41,639.3	44,868.	
(e) Intangible assets under development	52,844.8	42,461.	
(f) Investments in associates	4,416.2	4,061.	
(g) Investments in joint venture	366.2	364.	
(h) Financial assets			
(i) Investments	61,582.8	59,986	
(ii) Loans	4.5	8	
(iii) Other financial assets	1,769.1	1,179	
	,	,	
(i) Deferred tax assets (Net)	41,735.5	41,036	
(j) Income tax assets (Net)	10,870.7	22,850	
(k) Other non-current assets	4,677.8	4,739	
Total non-current assets	420,102.1	420,246	
(2) Current assets			
(a) Inventories	99,356.5	98,682	
(b) Financial assets		,	
(i) Investments	111,071.9	85,845	
(ii) Trade receivables	129,419.9	112,493	
(iii) Cash and cash equivalents	80,125.4	92,856	
	10.024.6	12,350	
(iv) Bank balances other than (iii) above			
(v) Loans	474.0	650	
(vi) Other financial assets	6,331.8	9,172	
(c) Other current assets	23,884.4	22,280	
Total current assets	460,688.5	434,331	
Assets classified as held for sale	366.0	418.	
TOTAL ASSETS	881,156.6	854,996.	
Equity (a) Equity share capital (b) Other equity Equity attributable to owners of the Company Non controlling interacts	2,399.3 688,749.7 691,149.0 2,647.5	2,399. 634,268. 636,667. 24,504	
Non-controlling interests	2,647.5	34,591.	
Total equity	693,796.5	671,259	
Liabilities			
(1) Non-current liabilities			
(a) Financial liabilities			
(i) Borrowings	13.3	13	
(ii) Lease liabilities	3,668.9	3,022	
(iii) Other financial liabilities	602.9	-	
(b) Provisions	4,037.7	4,138	
(c) Deferred tax liabilities (Net)	1,887.6	1,718	
(d) Other non-current liabilities	4,597.5	4,999	
Total non- current liabilities	14,807.9	13,893	
(2) Current liabilities			
(2) Current liabilities (a) Financial liabilities			
(i) Borrowings	20,797.9	28,443	
(ii) Lease liabilities	1,239.4	1,256	
	57,324.5	56,533	
(iii) Trade payables			
	23,088.4	15,067	
(iv) Other financial liabilities	7,042.1	10,844	
(b) Other current liabilities	57,143.5	53,575	
(b) Other current liabilities (c) Provisions		4,117	
 (b) Other current liabilities (c) Provisions (d) Current tax liabilities (Net) 	5,910.1		
(b) Other current liabilities (c) Provisions	172,545.9		
 (b) Other current liabilities (c) Provisions (d) Current tax liabilities (Net) 		169,837 6	
 (b) Other current liabilities (c) Provisions (d) Current tax liabilities (Net) Total current liabilities 	172,545.9		

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Unaudited Consolidated Cash Flow Statement for the Half Year ended September 30, 2024

Adjustments for:Depreciation and amortisation expense12,810.412,841Net (gain) / loss on sale / write off / impairment of property, plant and equipment, other intangible assets, intangible assets under development and goodwill60.01,541Impairment in value of investment125.0-Finance costs1,307.11,301Interest income(5,916.4)(386.9)Dividend income on investments(5,916.4)(358.9)Net (gain) / loss arising on financial assets measured at fair value through profit or loss(670.4)1,528Net (gain) / loss on sale of financial assets measured at fair value through profit or loss(1,504.1)(1,862Net gain on sale of financial assets measured at fair value through profit or loss(1,504.1)(1,862Net gain / loss on sale of financial assets measured at fair value through other comprehensive income149.7265Provision / impairment / write off /(reversal) for doubtful trade receivables / advances / loans484.11885Sundry balances written back, net(10.4)(155Increase / Decrease in inventories551.14,746(Increase) / Decrease in inventories551.14,746(Increase) / Decrease in other assets663.4(4,425Increase / (Decrease) in trade payables648.5(496Increase / (Decrease) in trade payables(5,288.3)(3,402.1)Increase / (Decrease) in trade payables(5,288.3)(3,402.1)Increase / (Decrease) in provisions(2,01660,088.161,655Net Income tax (paid) / ref			(₹ in Million)
UnauditedUnauditedA Cash flow from operating activities70,213.8Profit / (loss) before tax70,213.8Adjustments for:12,810.4Depreciation and amortisation expense12,810.4Net (gain) / loss on sale / write off / impairment of property, plant and equipment, other intangible60.0assets, intangible assets under development and goodwill125.0Impairment in value of investment(5,916.4)Interest income(5,916.4)Dividend income on investments(358.9)Net (gain) / loss arising on financial assets measured at fair value through profit or loss(670.4)Net (gain) / loss on sale of financial assets measured at fair value through profit or loss(1,504.1)Net (gain) / loss on sale of financial assets measured at fair value through profit or loss(1,504.1)Net (gain) / loss on sale of financial assets measured at fair value through profit or loss(1,604.1)Net (gain) / loss on sale of financial assets measured at fair value through profit or loss(1,604.1)Net (gain) / loss on sale of financial assets measured at fair value through profit or loss(1,604.1)Net (gain) / loss on sale of financial assets measured at fair value through profit or loss(1,604.1)Net (gain) / loss on sale of financial assets measured at fair value through profit or loss(1,604.1)Net (gain) / loss on sale of financial assets measured at fair value through profit or loss(1,604.1)Net (gain) / loss on sale of financial assets measured at fair value through profit or loss(1,604.1)Net (gain) / loss on sale of financial assets measured at		Half Year ended	Half Year ended
A. Cash flow from operating activities 70,213.8 52,720 Profit / (loss) before tax 70,213.8 52,720 Adjustments for: Depreciation and amortisation expense 12,810.4 12,841 Net (gain) / loss on sale / write off / impairment of property, plant and equipment, other intangible assets, intangible assets under development and goodwill 12,810.4 12,810.4 12,841 Impairment in value of investment 125.0 - - Finance costs 1,307.1 1,301 1,302.1 Dividend income on investments (5,916.4) (3,802 Net gain on sale of financial assets measured at fair value through profit or loss (670.4) 1,522 Net (gain) / loss on sale of financial assets measured at fair value through profit or loss (15,04.1) (1,862 Net (gain) / loss on sale of financial assets measured at fair value through other comprehensive income (10.4) (15 Provision / impairment / write off /(reversal) for doubtful trade receivables / advances / loans 484.1 1855 Sundry balances written back, net (10.4) (15 Effect of exchange rate changes 76,442.3 66,096 Movements in working capital: (10,crease) / Decrease in inventories 551.1 4	Particulars	30.09.2024	30.09.2023
Profit / (loss) before tax70,213.852,720Adjustments for: Depreciation and amortisation expense12,810.412,841Net (gain) / loss on sale / write off / impairment of property, plant and equipment, other intangible assets, intangible assets under development and goodwill126.01.541Impairment in value of investment Finance costs125.0-Finance costs1,307.11,300.1Interest income(5,916.4)(3.802Dividend income on investments(358.9)(252Net (gain) / loss arising on financial assets measured at fair value through profit or loss(670.4)1.528Net (gain) / loss on sale of financial assets measured at fair value through profit or loss(16.04.1)(1.862Net (gain) / loss on sale of financial assets measured at fair value through profit or loss(16.04.1)(1.862Net (gain) / loss on sale of financial assets measured at fair value through other comprehensive income(10.4)(1.652Provision / impairment / write off /(reversal) for doubtful trade receivables / advances / loans484.11855Sundry balances written back, net (Increase) / Decrease in inventories551.14.746(Increase) / Decrease in intrade receivables(16.331.0)1.144(Increase) / Decrease in trade receivables(648.5(4966(Increase / (Decrease) in trade payables648.5(4966(Increase / (Decrease) in trade payables(5.288.3)(3.402Increase / (Decrease) in trade payables(5.288.3)(3.402Increase / (Decrease) in provisions3.402		Unaudited	Unaudited
Adjustments for:Depreciation and amortisation expense12,810.412,841Net (gain) / loss on sale / write off / impairment of property, plant and equipment, other intangible assets, intangible assets under development and goodwill60.01,541Impairment in value of investment125.0-Finance costs1,307.11,301Interest income(5,916.4)(385.9)Dividend income on investments(5,916.4)(358.9)Net (gain) / loss on sale of financial assets measured at fair value through profit or loss(670.4)1,528Net (gain) / loss on sale of financial assets measured at fair value through profit or loss(1,504.1)(1,822Net (gain) / loss on sale of financial assets measured at fair value through profit or loss(1,504.1)(1,822Net gain on sale of financial assets measured at fair value through profit or loss(1,504.1)(1,822Net gain / loss on sale of financial assets measured at fair value through profit or loss(1,504.1)(1,822Net gain / loss on sale of financial assets measured at fair value through other comprehensive income149.7265Provision / impairment / write off /(reversal) for doubtful trade receivables / advances / loans484.11855Sundry balances written back, net (Increase) / Decrease in inventories(247.6)1,883Operating profit before working capital: (Increase) / Decrease in inventories551.14,746(Increase) / Decrease in inventories(5,288.3)(3,402Increase / (Decrease) in trade payables648.5(496Increase / (Decrease			
Depreciation and amortisation expense12,810.412,841Net (gain) / loss on sale / write off / impairment of property, plant and equipment, other intangible assets, intangible assets under development and goodwill60.01,541Impairment in value of investment125.0-Finance costs1,307.11,307.1Interest income(5,916.4)(3,882)Dividend income on investments(358.9)(252Net (gain) / loss arising on financial assets measured at fair value through profit or loss(670.4)1,528Net (gain) / loss on sale of financial assets measured at fair value through profit or loss(1,504.1)(1,862Net (gain) / loss on sale of financial assets measured at fair value through profit or loss(1,504.1)(1,862Net (gain) / loss on sale of financial assets measured at fair value through other comprehensive income149.7265Provision / impairment / write off /(reversal) for doubtful trade receivables / advances / loans484.11455Sundry balances written back, net (Increase) / Decrease in inventories(247.6)1,883Operating profit before working capital changes551.14,746(Increase) / Decrease in other assets663.4(4,425Increase / (Decrease) in trade payables648.5(496Increase / (Decrease) in trade payables648.5(496Increase / (Decrease) in trade payables(5,288.3)(3,409Increase / (Decrease) in ther liabilities(3,6093,402.1(2,016Cash generated from operations60,088.161,658(496 </td <td></td> <td>70,213.8</td> <td>52,720.2</td>		70,213.8	52,720.2
Net (gain) / loss on sale / write off / impairment of property, plant and equipment, other intangible assets, intangible assets under development and goodwill60.01,541Impairment in value of investment125.0-Finance costs1,307.11,301Interest income(6,516.4)(3,802Dividend income on investments(358.9)(252Net (gain) / loss arising on financial assets measured at fair value through profit or loss(670.4)1,528Net (gain) / loss on sale of financial assets measured at fair value through profit or loss(1,504.1)(1,862Net (gain) / loss on sale of financial assets measured at fair value through profit or loss(1,504.1)(1,862Net (gain) / loss on sale of financial assets measured at fair value through other comprehensive income149.7266Provision / impairment / write off /(reversal) for doubtful trade receivables / advances / loans484.11455Sundry balances written back, net (lo.4)(10.4)(15Effect of exchange rate changes(247.6)1,883Operating profit before working capital: (Increase) / Decrease in inventories551.14,746(Increase) / Decrease in other assets(63.4)(4,425Increase / (Decrease) in trade payables(62,288.3)(3,409Increase / (Decrease) in other liabilities(5,288.3)(3,409Increase / (Decrease) in other liabilities(2,016Cash generated from operations60,088.161,655Net Income tax (paid) / refund received (including interest on refunds)2,903.4(4,472 <td></td> <td>10.010.1</td> <td>10.011.1</td>		10.010.1	10.011.1
assets, intangible assets under development and goodwillImpairment in value of investment125.0Finance costs1,307.1Interest income(5,916.4)Dividend income on investments(358.9)Net (gain) / loss arising on financial assets measured at fair value through profit or loss(670.4)Net (gain) / loss on sale of financial assets measured at fair value through profit or loss(1,504.1)Net (gain) / loss on sale of financial assets measured at fair value through other comprehensive income149.7Provision / impairment / write off /(reversal) for doubtful trade receivables / advances / loans484.1Sundry balances written back, net(10.4)(fts(10.4)Effect of exchange rate changes(247.6)Movements in working capital: (Increase) / Decrease in inventories551.1(Increase) / Decrease in other assets663.4(At225663.4(Increase) / Decrease in other assets663.4(At225663.4(Increase / (Decrease) in trade receivables(5,288.3)(Increase / (Decrease) in other liabilities(5,288.3)(Increase / (Decrease) in provisions3.402.1(2.016Cash generated from operationsNet (norme as (Decrease) in provisions3.402.1(2.016Cash generated from operationsNet Income tax (paid) / refund received (including interest on refunds)2.903.4(4.472			
Finance costs1,307.11,301Interest income(5,916.4)(3,802Dividend income on investments(358.9)(252Net (gain) / loss arising on financial assets measured at fair value through profit or loss(670.4)1,528Net (gain) / loss on sale of financial assets measured at fair value through profit or loss(1,504.1)(1,862Net (gain) / loss on sale of financial assets measured at fair value through profit or loss(1,504.1)(1,862Net (gain) / loss on sale of financial assets measured at fair value through other comprehensive income149.7260Provision / impairment / write off /(reversal) for doubtful trade receivables / advances / loans484.11855Sundry balances written back, net (Increase) / Decrease in inventories(247.6)1,883Operating profit before working capital: (Increase) / Decrease in inventories551.14,746(Increase) / Decrease in trade receivables(16,331.0)1,164(Increase) / Decrease in other assets663.4(4,425Increase / (Decrease) in trade payables648.5(496Increase / (Decrease) in provisions3,402.1(2,016Cash generated from operations60,088.161,659Net Income tax (paid) / refund received (including interest on refunds)2,903.4(4,472	assets, intangible assets under development and goodwill	60.0	1,541.4
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Dividend income on investments(358.9)(252Net (gain) / loss arising on financial assets measured at fair value through profit or loss(670.4)1,528Net (gain) / loss on sale of financial assets measured at fair value through profit or loss(1,504.1)(1,862Net (gain) / loss on sale of financial assets measured at fair value through profit or loss(1,504.1)(1,862Net (gain) / loss on sale of financial assets measured at fair value through other comprehensive income149.7266Provision / impairment / write off /(reversal) for doubtful trade receivables / advances / loans484.11855Sundry balances written back, net(10.4)(155Effect of exchange rate changes(247.6)1,883Operating profit before working capital changes76,442.366,096Movements in working capital: (Increase) / Decrease in inventories(16,331.0)1,164(Increase) / Decrease in other assets(663.4(4,425Increase / (Decrease) in trade payables648.5(496Increase / (Decrease) in other liabilities(5,288.3)(3,409Increase / (Decrease) in provisions3,402.1(2,016Cash generated from operations60,088.161,659Net Income tax (paid) / refund received (including interest on refunds)2,903.4(4,472			1,301.7
Net (gain) / loss arising on financial assets measured at fair value through profit or loss(670.4)1,528Net gain on sale of financial assets measured at fair value through profit or loss(1,504.1)(1,802Net (gain) / loss on sale of financial assets measured at fair value through other comprehensive income149.726Provision / impairment / write off /(reversal) for doubtful trade receivables / advances / loans484.1185Sundry balances written back, net(10.4)(15Effect of exchange rate changes(247.6)1,883Operating profit before working capital changes76,442.366,096Movements in working capital: (Increase) / Decrease in inventories(16,331.0)1,164(Increase) / Decrease in other assets(16,331.0)1,164(Increase / Decrease) in trade payables648.5(496Increase / (Decrease) in other liabilities(5,288.3)(3,409Increase / (Decrease) in provisions3,402.1(2,016Cash generated from operations60,088.161,659Net Income tax (paid) / refund received (including interest on refunds)2,903.4(4,472			
Net gain on sale of financial assets measured at fair value through profit or loss(1,504.1)(1,862Net (gain) / loss on sale of financial assets measured at fair value through other comprehensive income149.7260Provision / impairment / write off /(reversal) for doubtful trade receivables / advances / loans484.1185Sundry balances written back, net(10.4)(156Effect of exchange rate changes(247.6)1,883Operating profit before working capital changes76,442.366,096Movements in working capital: (Increase) / Decrease in inventories551.14,746(Increase) / Decrease in other assets(16,331.0)1,164(Increase) / Decrease in other assets663.4(4,425Increase / (Decrease) in trade payables(5,288.3)(3,409Increase / (Decrease) in other liabilities(5,288.3)(3,409Increase / (Decrease) in provisions3,402.1(2,016Cash generated from operations60,088.161,659Net Income tax (paid) / refund received (including interest on refunds)2,903.4(4,472		、 ,	(252.8) 1,528.2
Net (gain) / loss on sale of financial assets measured at fair value through other comprehensive income149.7260Provision / impairment / write off /(reversal) for doubtful trade receivables / advances / loans484.1185Sundry balances written back, net(10.4)(15Effect of exchange rate changes(247.6)1,883Operating profit before working capital changes76,442.366,096Movements in working capital: (Increase) / Decrease in inventories551.14,746(Increase) / Decrease in trade receivables(16,331.0)1,164(Increase) / Decrease in other assets663.4(4,425Increase / (Decrease) in trade payables(5,288.3)(3,409Increase / (Decrease) in other liabilities(5,288.3)(3,409Increase / (Decrease) in provisions3,402.1(2,016Cash generated from operations60,088.161,659Net Income tax (paid) / refund received (including interest on refunds)2,903.4(4,472		, , ,	(1,862.1)
International inpartment of inference in the original basis of database resolutions resolutions of database re	Net (gain) / loss on sale of financial assets measured at fair value through other comprehensive	149.7	26.2
Effect of exchange rate changes(247.6)1,883Operating profit before working capital changes76,442.366,096Movements in working capital: (Increase) / Decrease in inventories551.14,746(Increase) / Decrease in trade receivables(16,331.0)1,164(Increase) / Decrease in other assets663.4(4,425Increase / (Decrease) in trade payables648.5(496Increase / (Decrease) in other liabilities(3,409Increase / (Decrease) in provisions3,402.1(2,016Cash generated from operations60,088.161,659Net Income tax (paid) / refund received (including interest on refunds)2,903.4(4,472	Provision / impairment / write off /(reversal) for doubtful trade receivables / advances / loans	484.1	185.8
Operating profit before working capital changes76,442.366,096Movements in working capital: (Increase / Decrease in inventories551.14,746(Increase) / Decrease in inventories551.14,746(Increase) / Decrease in trade receivables(16,331.0)1,164(Increase) / Decrease in other assets663.4(4,425)Increase / (Decrease) in trade payables648.5(496)Increase / (Decrease) in other liabilities(5,288.3)(3,409)Increase / (Decrease) in provisions3,402.1(2,016)Cash generated from operations60,088.161,659Net Income tax (paid) / refund received (including interest on refunds)2,903.4(4,472)		· · · ·	(15.1)
Movements in working capital: (Increase) / Decrease in inventories551.14,746(Increase) / Decrease in trade receivables(16,331.0)1,164(Increase) / Decrease in other assets663.4(4,425Increase / (Decrease) in trade payables648.5(496Increase / (Decrease) in other liabilities(5,288.3)(3,409Increase / (Decrease) in provisions3,402.1(2,016Cash generated from operations60,088.161,659Net Income tax (paid) / refund received (including interest on refunds)2,903.4(4,472)	Effect of exchange rate changes		1,883.8
(Increase) / Decrease in inventories551.14,746(Increase) / Decrease in trade receivables(16,331.0)1,164(Increase) / Decrease in other assets663.4(4,425Increase / (Decrease) in trade payables648.5(496Increase / (Decrease) in other liabilities(5,288.3)(3,409Increase / (Decrease) in provisions3,402.1(2,016Cash generated from operations60,088.161,659Net Income tax (paid) / refund received (including interest on refunds)2,903.4(4,472)	Operating profit before working capital changes	76,442.3	66,096.0
(Increase) / Decrease in trade receivables(16,331.0)1,164(Increase) / Decrease in other assets663.4(4,425Increase / (Decrease) in trade payables648.5(496Increase / (Decrease) in other liabilities(5,288.3)(3,409Increase / (Decrease) in provisions3,402.1(2,016Cash generated from operations60,088.161,659Net Income tax (paid) / refund received (including interest on refunds)2,903.4(4,472)	Movements in working capital:		
(Increase) / Decrease in other assets663.4(4,425)Increase / (Decrease) in trade payables648.5(496)Increase / (Decrease) in other liabilities(5,288.3)(3,409)Increase / (Decrease) in provisions3,402.1(2,016)Cash generated from operations60,088.161,659Net Income tax (paid) / refund received (including interest on refunds)2,903.4(4,472)	(Increase) / Decrease in inventories	551.1	4,746.6
Increase / (Decrease) in trade payables648.5(496Increase / (Decrease) in other liabilities(5,288.3)(3,409Increase / (Decrease) in provisions3,402.1(2,016Cash generated from operations60,088.161,659Net Income tax (paid) / refund received (including interest on refunds)2,903.4(4,472)	(Increase) / Decrease in trade receivables	(16,331.0)	1,164.9
Increase / (Decrease) in other liabilities(5,288.3)(3,409Increase / (Decrease) in provisions3,402.1(2,016Cash generated from operations60,088.161,659Net Income tax (paid) / refund received (including interest on refunds)2,903.4(4,472	(Increase) / Decrease in other assets	663.4	(4,425.8)
Increase / (Decrease) in provisions3,402.1(2,016)Cash generated from operations60,088.161,659Net Income tax (paid) / refund received (including interest on refunds)2,903.4(4,472)	Increase / (Decrease) in trade payables	648.5	(496.7)
Cash generated from operations60,088.161,659Net Income tax (paid) / refund received (including interest on refunds)2,903.4(4,472)	Increase / (Decrease) in other liabilities	(5,288.3)	(3,409.4)
Net Income tax (paid) / refund received (including interest on refunds) 2,903.4 (4,472)	Increase / (Decrease) in provisions	3,402.1	(2,016.3)
	Cash generated from operations	60,088.1	61,659.3
Net cash generated from / (used in) operating activities (A) 62,991.5 57,186	Net Income tax (paid) / refund received (including interest on refunds)	2,903.4	(4,472.7)
	Net cash generated from / (used in) operating activities (A)	62,991.5	57,186.6
B. Cash flow from investing activities	B. Cash flow from investing activities		
Payments for purchase of property, plant and equipment (including capital work-in-progress, other(6,975.0)(9,577intangible assets and intangible assets under development)(1,1,1,1,1,1,1,1,1,1,1,1,1,1,1,1,1,1,1,		(6,975.0)	(9,577.2)
			168.5
Loans given (33.4) -			-
Loans received back 320.0 -	Loans received back	320.0	-
	Purchase of investments (includes investment in associates)	(158,009.6)	(111,445.6)
Proceeds from sale of investments 134,080.6 136,713	Proceeds from sale of investments	134,080.6	136,713.4
Bank balances not considered as cash and cash equivalents (5,212.0) Fixed deposits / margin money placed (5,212.0)		(5,212.0)	(10,442.1)
Fixed deposits / margin money matured7,520.34,787	Fixed deposits / margin money matured	7,520.3	4,787.8
Acquisition of subsidiary (2,431.1) (1,433	Acquisition of subsidiary	(2,431.1)	(1,433.2)
			930.0
	Dividend received		235.4
	Net cash flow from / (used in) investing activities (B)		9,937.0

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Unaudited Consolidated Cash Flow Statement for the Half Year ended September 30, 2024

		(₹ in Million)
	Half Year ended	Half Year ended
Particulars	30.09.2024	30.09.2023
	Unaudited	Unaudited
C. Cash flow from financing activities		
Proceeds of borrowings	31,954.9	16,656.8
Repayment of borrowings	(39,955.3)	(64,256.6)
Repayment of principal portion of lease liabilities	(546.6)	(679.0)
Payment for buy-back of equity shares held by non-controlling interests of subsidiary	(29,022.1)	(4.8)
Net increase / (decrease) in working capital demand loans	252.1	554.3
Finance costs (including interest on lease liabilities) paid	(1,252.9)	(1,426.6)
Dividend payment to non-controlling interests	(13.9)	(14.8)
Dividend paid	(11,996.7)	(9,597.3)
Net cash flow from / (used in) financing activities (C)	(50,580.5)	(58,768.0)
Net (decrease) / increase in cash and cash equivalents (A+B+C)	(13,428.6)	8,355.6
Cash and cash equivalents at the beginning of the year	92,856.5	46,237.3
Cash and cash equivalents taken over on acquisition of subsidiary	3.2	12.9
Effect of exchange differences on restatement of foreign currency cash and cash equivalents	694.3	(574.8)
Cash and cash equivalents at the end of the year	80,125.4	54,031.0

Notes :

- 1 These unaudited consolidated financial results relate to Sun Pharmaceutical Industries Limited (the 'Company'), its Subsidiaries (together the 'Group'), Joint Venture and Associates and are prepared by applying Ind AS 110 "Consolidated Financial Statements", and Ind AS 28 "Investments in Associates and Joint Ventures".
- 2 The above unaudited consolidated financial results of the Company have been reviewed by the Audit Committee and approved by the Board of Directors at their respective meetings held on October 28, 2024.
- 3 The above unaudited consolidated financial results have been prepared in accordance with the Companies (Indian Accounting Standards) Rules, 2015 ("Ind AS") as amended, prescribed under Section 133 of the Companies Act, 2013, read with relevant rules issued thereunder.
- 4 Exceptional items of ₹ 4,943.2 Million for year ended March 31, 2024 includes :

a) Charge of ₹ 1,492.1 Million towards impairment of an acquired intangible asset under development in quarter ended June 30, 2023.

b) Foreign exchange loss of ₹ 1,229.2 Million in quarter ended June 30, 2023 and ₹ 784.3 Million in quarter ended March 31, 2024 pertaining to Ranbaxy Nigeria Limited on account of devaluation of Naira against US Dollar subsequent to changes in Nigerian Foreign exchange market regulations and methodology by the Central Bank of Nigeria and FMDQ exchange respectively.

c) Impact of relocation of Alchemee operations from California to New York and consequent one time transitional expenses amounting to USD 6.2 Million (equivalent to ₹ 507.4 Million) in quarter ended June 30, 2023.

d) The Company's subsidiary Ranbaxy, Inc., and its former subsidiaries Ranbaxy Pharmaceuticals, Inc. and Ranbaxy Laboratories Limited (collectively, "Ranbaxy"), were named as defendants in a lawsuit brought by the State of West Virginia alleging that Ranbaxy violated West Virginia antitrust and consumer protection laws in connection with a 2008 patent litigation settlement agreement with Pfizer concerning generic Lipitor (Atorvastatin). The case was pending in the Circuit Court of Mason County, West Virginia. The parties conducted limited fact discovery and served expert disclosures, and the case was scheduled to begin trial on December 11, 2023. With a view to resolve this dispute and avoid uncertainty, Ranbaxy and the State of West Virginia executed a binding term sheet embodying a comprehensive settlement for an amount of USD 8.39 Million (equivalent to ₹ 698.1 Million) including legal costs in the quarter ended December 31, 2023. The definitive settlement agreement will make clear that Ranbaxy denies each and every one of the allegations against it and has not conceded or admitted any liability.

e) Impact of restructuring of operations in Japan of ₹ 232.1 Million in the quarter ended March 31, 2024.

- 5 The Group has only one reportable segment namely 'Pharmaceuticals'.
- 6 As part of the ongoing simplification of the group structure in India, the Board of Directors of the Company at its meeting held on May 30, 2022, approved the Scheme of Amalgamation for the merger of Wholly-owned Subsidiaries, Sun Pharmaceutical Medicare Limited, Green Eco Development Centre Limited, Faststone Mercantile Company Private Limited, Realstone Multitrade Private Limited and Skisen Labs Private Limited (collectively "Transferor Companies"), with Sun Pharmaceutical Industries Limited ("Transferee Company"). Subsequently, in supersession of the approval granted on May 30, 2022, the Board of Directors of the Company at its meeting held on November 01, 2023 approved a Composite Scheme of Arrangement covering two aspects (1) Amalgamation of the same five wholly-owned subsidiaries into the Company, and (2) Reclassification of general reserves to retained earnings with an appointed date of April 01, 2023 and / or such other date as may be approved by the National Company Law Tribunal pursuant to the provisions of Sections 230 to 232 of Companies Act, 2013 and other relevant provisions of the Companies Act, 2013 and rules framed thereunder.
- 7 During the quarter ended June 30, 2023, the Group completed the acquisition of 60% shareholding in Vivaldis Health and Foods Private Limited ("Vivaldis") for a consideration of ₹ 1,433.2 Million from its existing shareholders with remaining 40% to be acquired in future as per certain terms and conditions. Accordingly, the results for the half year ended September 30, 2024 are not comparable with other periods presented. Adjustments have been made on the finalisation of the purchase price allocation and figures for the previous periods have been restated accordingly.
- 8 On July 25 2024, U.S. Food and Drug Administration (FDA) approved LEQSELVI[™] (deuruxolitinib) 8 mg tablets for the treatment of adults with severe alopecia areata. Currently, a patent infringement action and motions seeking a temporary restraining order and a preliminary injunction have been filed by Incyte Corporation and Incyte Holdings Corporation (together, "Incyte") in the U.S. District Court for the District of New Jersey to prevent the launch of LEQSELVI[™]. The Group is rigorously opposing those motions and action.
- 9 On June 24, 2024, the Group completed its acquisition of all outstanding ordinary shares of Taro Pharmaceutical Industries Limited ("Taro"), other than shares already held by the Group for a consideration of USD 347.7 Million (equivalent to ₹ 29,022.1 Million).
- 10 During the quarter ended September 30, 2024, the Group completed the acquisition of 100% shareholding in Sun Pharma Luxembourg S.A (formerly known as Valstar S.A.) and Sun Pharma North Africa (formerly known as Kemipharm S.A.) for a consideration of USD 30.7 Million (equivalent to ₹ 2,564.8 Million) from its existing shareholders. Accordingly, the results for the quarter and half year ended September 30, 2024 are not comparable with other periods presented.
- 11 Figures for previous periods have been regrouped / reclassified wherever considered necessary.

For and on behalf of the Board

Dilip S. Shanghvi Chairman and Managing Director

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Statement of Unaudited Standalone Financial Results for the Quarter and Half year ended September 30, 2024

Quarter ended Half Year ended			anded	(₹ in Million) Year ended		
Particulars	30.09.2024 30.06.2024 30.09.2023		30.09.2024 30.09.2023		31.03.2024	
	Unaudited	Unaudited	Unaudited	Unaudited	Unaudited	Audited
I Revenue from operations						
a. Revenue from contracts with customers	51,236.7	44,097.4	50,195.4	95,334.1	94,028.8	198,435.3
b. Other operating revenues	40.4	883.3	766.7	923.7	1,594.0	4,316.4
Total revenue from operations (I)	51,277.1	44,980.7	50,962.1	96,257.8	95,622.8	202,751.7
II Other income	863.0	827.4	1,065.4	1,690.4	2,700.8	4,657.6
III Total income (I+II)	52,140.1	45,808.1	52,027.5	97,948.2	98,323.6	207,409.3
IV Expenses						
Cost of materials consumed	12,250.1	9,732.3	10,669.0	21,982.4	22,518.7	44,293.8
Purchases of stock-in-trade	3,600.9	3,062.6	2,646.5	6,663.5	4,777.1	9,944.1
Changes in inventories of finished goods, stock-in-trade and work-in-progress	(1,428.6)	(555.3)	527.0	(1,983.9)	811.6	1,803.2
Employee benefits expense	6,621.9	6,454.8	6,004.1	13,076.7	12,078.5	23,739.5
Finance costs	2,437.5	2,160.8	1,936.3	4,598.3	3,515.7	7,840.8
Depreciation and amortisation expense	2,855.3	3,698.1	3,927.1	6,553.4	8,079.8	16,006.2
Other expenses	18,129.9	18,359.8	17,346.2	36,489.7	32,139.3	67,972.2
Net (gain) / loss on foreign currency transactions	(1,283.3)	315.8	(93.9)	(967.5)	(53.2)	(877.2
Total expenses (IV)	43,183.7	43,228.9	42,962.3	86,412.6	83,867.5	170,722.6
V Profit / (loss) before exceptional items and tax (III-IV)	8,956.4	2,579.2	9,065.2	11,535.6	14,456.1	36,686.7
VI Exceptional items (Refer Note 3)	-	-	-	-	1,492.1	2,190.2
VII Profit / (loss) before tax (V-VI)	8,956.4	2,579.2	9,065.2	11,535.6	12,964.0	34,496.5
VIII Tax expense / (credit)	323.5	201.0	178.9	524.5	271.3	5,914.7
IX Profit / (loss) for the period (VII-VIII)	8,632.9	2,378.2	8,886.3	11,011.1	12,692.7	28,581.8
X Other comprehensive income (OCI)						
a. (i) Items that will not be reclassified to profit or loss	(74.5)	109.7	(1.0)	35.2	(135.1)	(300.3
(ii) Income tax relating to items that will not be reclassified to profit or loss	26.1	(38.4)	0.3	(12.3)	47.2	104.8
b. (i) Items that may be reclassified to profit or loss	(223.8)	145.3	(515.6)	(78.5)	(23.0)	85.5
(ii) Income tax relating to items that may be reclassified to profit or loss	78.2	(50.8)	180.1	27.4	8.0	(29.8
Total other comprehensive income (a+b) (X)	(194.0)	165.8	(336.2)	(28.2)	(102.9)	(139.8
XI Total comprehensive income for the period (IX+X)	8,438.9	2,544.0	8,550.1	10,982.9	12,589.8	28,442.0
χμ Paid-up equity share capital - face value ₹ 1 each	2,399.3	2,399.3	2,399.3	2,399.3	2,399.3	2,399.3
XIII Other equity						234,544.7
XIV Earnings per equity share of ₹ 1 each (not annualised for quarters)						
₹ (Basic)	3.6	1.0	3.7	4.6	5.3	11.9
₹ (Diluted)	3.6	1.0	3.7	4.6	5.3	11.9
See accompanying notes to the unaudited standalone financial results						
Research and development expenses incurred (included above)	4,172.2	4,942.8	4,666.4	9,115.0	8,119.4	19,070.8

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CIN: L24230GJ1993PLC019050, Website : www.sunpharma.com

Unaudited Stand	lalone Statement of	Assets and Liabilities
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Davtiaulara Aa at I		
Particulars	As at	As at
	30.09.2024	31.03.2024
ASSETS	Unaudited	Audited
(1) Non-current assets	40 740 0	45.004
(a) Property, plant and equipment	43,743.8	45,391
(b) Capital work-in-progress	5,173.5	3,882
(c) Goodwill	1,208.0	1,208
(d) Other intangible assets	27,666.3	30,768
(e) Intangible assets under development	3,693.0	3,778
(f) Investments in the nature of equity in subsidiaries	123,985.8	123,985
(g) Investments in the nature of equity in associates	245.1	245
	240.1	243
(h) Financial assets		
(i) Investments	90.0	68
(ii) Loans	34,021.9	33,869
(iii) Other financial assets	560.8	520
(i) Deferred tax assets (Net)	11,343.1	9,945
		,
(j) Income tax assets (Net)	1,885.0	5,033
(k) Other non-current assets	2,648.4	2,407
Total non-current assets	256,264.7	261,103
(2) Current assets		
(a) Inventories	37,788.3	34,230
(b) Financial assets		, -
(i) Trade receivables	96,680.9	88,34
	5,997.8	3,264
(ii) Cash and cash equivalents	· · · · ·	,
(iii) Bank balances other than (ii) above	144.6	119
(iv) Loans	6,725.4	6,555
(v) Other financial assets	4,539.6	7,695
(c) Other current assets	11,546.1	8,913
Total current assets	163,422.7	149,12
Total current assets	105,422.7	143,123
Assets classified as held for sale	366.0	418
TOTAL ASSETS	420,053.4	410,647
Equity (a) Equity share capital (b) Other equity	2,399.3 233,530.9	2,399 234,544
Total equity	235,930.2	236,944
Liabilities		
(1) Non-current liabilities		
(a) Financial liabilities		
(i) Borrowings	116,014.8	110,360
(ii) Lease liabilities	1,678.7	1,669
(iii) Other financial liabilities	15,141.2	10,772
(b) Other non-current liabilities	4,260.0	4,254
(c) Provisions	2,249.0	2,19
Total non-current liabilities	139,343.7	129,25
(2) Current liabilities		
(a) Financial liabilities		
(i) Borrowings	-	100
(ii) Trade payables		
(a) total outstanding dues of micro and small enterprises	712.1	704
(b) total outstanding dues of creditors other than micro and	29,184.6	25,49 ⁻
small enterprises		,.0
(iii) Lease liabilities	143.4	133
(iv) Other financial liabilities	6,902.5	7,188
(b) Other current liabilities	3,042.2	4,730
(c) Provisions	4,788.4	6,090
Total current liabilities	44,773.2	44,44
	6.3	
Liabilities directly associated with assets classified as held for sale		
Liabilities directly associated with assets classified as held for sale	184,123.2	173,70
	184,123.2 420,053.4	173,703

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Unaudited Standalone Statement of Cash Flow for the Half year ended September 30, 2024

Particulars	Half year ended 30.09.2024	(₹ in Million) Half year ended 30.09.2023
	Unaudited	Unaudited
A. Cash flow from operating activities	44 505 0	40.004.0
Profit / (loss) before tax	11,535.6	12,964.0
Adjustments for:	6,553.4	8,079.8
Depreciation and amortisation expense Net (gain) / loss on sale/write off /impairment of property, plant and equipment,other intangible assets and intangible assets under development	37.9	1,637.9
(Gain) / loss on derecognition of Right-of-use assets	(0.1)	-
Finance costs	4,598.3	3,515.7
Interest income	(1,481.4)	(2,374.1
Net (gain) / loss arising on financial assets measured at fair value through profit or loss	-	(4.5
Net (gain) / loss on sale of financial assets measured at fair value through profit or loss	(18.2)	(69.8
Provision / write off / (reversal) for doubtful trade receivables / advances	294.9	(12.4
Sundry balances written back	-	(7.8
Impairment in value of investment	125.0	-
Effect of exchange rate changes	(757.0)	(954.2
Operating profit / (loss) before working capital changes	20,888.4	22,774.6
Movements in working capital:		
(Increase)/ decrease in inventories	(3,552.1)	2,818.1
(Increase)/ decrease in trade receivables	(7,510.9)	(4,253.7
(Increase)/ decrease in other assets	(257.7)	(4,152.7
Increase / (decrease) in trade payables	3,664.0	(4,061.6
Increase / (decrease) in other liabilities	(1,554.8)	(29,144.8
Increase / (decrease) in provisions	(1,236.7)	(798.4
Cash generated from / (used in) operations	10,440.2	(16,818.5
Net Income tax (paid) / refund received (including interest on refunds)	1,318.0	(1,541.2
Net cash generated from / (used in) operating activities (A)	11,758.2	(18,359.7)
B. Cash flow from investing activities		
Payments for purchase of property, plant and equipment (including capital work-in-progress, other intangible assets and intangible assets under development)	(2,930.6)	(2,836.1
Proceeds from disposal of property, plant and equipment and other intangible assets	226.9	32.9
Loans / Inter corporate deposits given / placed	(124.8)	(8.1
Purchase of investments	(4,494.8)	(12,420.4
Proceeds from sale of investments	4,388.0	12,040.2
Bank balances not considered as cash and cash equivalents		
Fixed deposits/ margin money placed	-	(6.0
Interest received	1,382.1	1,294.5
Net cash flow from / (used in) investing activities (B)	(1,553.2)	(1,903.0
C. Cash flow from financing activities		
Proceeds from borrowings	54,128.4	74,742.2
Repayment of borrowings	(48,473.7)	(45,025.5
Net increase / (decrease) in working capital demand loans	(106.0)	(59.4
Repayment towards lease liabilities	(75.7)	(101.9
Interest paid on lease liabilites	(76.7)	(82.4
Interest paid	(914.6)	(56.4
Dividend paid	(11,996.7)	(9,597.4
Net cash flow from / (used in) financing activities (C)	(7,515.0)	19,819.2
Net increase/ (decrease) in cash and cash equivalents (A+B+C)	2,690.0	(443.5
Cash and cash equivalents at the beginning of the period	3,264.6	4,102.8
Effect of exchange differences on restatement of foreign currency cash and cash equivalents	43.2	(7.9
Cash and cash equivalents at the end of the year	5,997.8	3,651.4

Notes:

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The above unaudited standalone financial results of Sun Pharmaceutical Industries Limited (the 'Company') have been reviewed by the Audit Committee and approved by the Board of Directors at their respective meetings held on October 28, 2024.

The above unaudited standalone financial results have been prepared in accordance with the Companies (Indian Accounting Standards) Rules, 2015 ("Ind AS") as amended, prescribed under Section 133 of the Companies Act, 2013, read with relevant rules issued thereunder.

3 Exceptional items of ₹ 2,190.2 Million for year ended March 31, 2024 includes :

a) Charge of ₹ 1,492.1 Million towards impairment of an acquired intangible asset under development in quarter ended June 30, 2023.

b) The Company's subsidiary Ranbaxy, Inc., and its former subsidiaries Ranbaxy Pharmaceuticals, Inc. and Ranbaxy Laboratories Limited (collectively, "Ranbaxy"), were named as defendants in a lawsuit brought by the State of West Virginia alleging that Ranbaxy violated West Virginia antitrust and consumer protection laws in connection with a 2008 patent litigation settlement agreement with Pfizer concerning generic Lipitor (Atorvastatin). The case was pending in the Circuit Court of Mason County, West Virginia. The parties conducted limited fact discovery and served expert disclosures, and the case was scheduled to begin trial on December 11, 2023. With a view to resolve this dispute and avoid uncertainty, Ranbaxy and the State of West Virginia executed a binding term sheet embodying a comprehensive settlement for an amount of USD 8.39 Million (equivalent to ₹ 698.1 Million) including legal costs in the quarter ended December 31, 2023. The definitive settlement agreement will make clear that Ranbaxy denies each and every one of the allegations against it and has not conceded or admitted any liability.

4 As part of the ongoing simplification of the group structure in India, the Board of Directors of the Company at its meeting held on May 30, 2022, approved the Scheme of Amalgamation for the merger of Wholly-owned Subsidiaries, Sun Pharmaceutical Medicare Limited, Green Eco Development Centre Limited, Faststone Mercantile Company Private Limited, Realstone Multitrade Private Limited and Skisen Labs Private Limited (collectively "Transferor Companies"), with Sun Pharmaceutical Industries Limited ("Transferee Company"). Subsequently, in supersession of the approval granted on May 30, 2022, the Board of Directors of the Company at its meeting held on November 01, 2023 approved a Composite Scheme of Arrangement covering two aspects (1) Amalgamation of the same five wholly-owned subsidiaries into the Company, and (2) Reclassification of general reserves to retained earnings with an appointed date of April 01, 2023 and / or such other date as may be approved by the National Company Law Tribunal pursuant to the provisions of Sections 230 to 232 of Companies Act, 2013 and other relevant provisions of the Companies Act, 2013 and rules framed thereunder.

5 The Company has only one reportable segment namely 'Pharmaceuticals'.

6 Figures for previous periods have been regrouped / reclassified wherever considered necessary.

For and on behalf of the Board

Mumbai, October 28, 2024

Dilip S. Shanghvi Chairman and Managing Director